

IPACS Task Force 1 Report to the Steering Committee

Reducing the risk of corruption in procurement relating to sporting events and infrastructure

1. What has been achieved

- Since January 2021, the IOC and OECD launched a 3-year project which complements the IPACS activities, aiming at firstly addressing the challenges and risks linked with the effective delivery of infrastructure and associated services for major international multi-sport and single-sport events and secondly, setting up strategic tools to mitigate these risks. During this first year of the project, the project experts have conducted desk research and started interviews with key experts and stakeholders, such as Organising Committees in order to obtain their insights and experience. An outline of the actionable guidelines was developed, setting out the critical dimensions required for the effective delivery of infrastructure and associated services necessary for hosting sports competition.
- During 2022, the facilitators carried out interviews with key stakeholders and experts in the field, in particular the Organising Committees for the Olympic Games of Paris 2024, Milano-Cortina 2026 and Los Angeles 2028 as well as other experts in the public procurement domain.
- An international workshop was organised in October 2022 and invited sports organisations, organising committees, public institutions, leading procurement practitioners and infrastructure policy makers, as well as the members of the Task Force 1 to discuss the main challenges hindering the delivery of sports-related infrastructure and associated services and helped identify effective responses. The workshop was divided into four clusters of risks, i.e. Institutional set-up, Stakeholders' participation, Legacy and sustainability and Programme management.

2. Upcoming activities

As a next step, by including the workshop's conclusions, the project experts will complete the final output of the project, which will be a tool to concretely help future organisers identify at an early stage the challenges in the delivery of their sports event and address them efficiently. The final product will be available in the first semester of 2023.

Please find all the relevant documents on the dedicated [IPACS webpage on Task Force 1](#).

IPACS Task Force 2 Report to the Steering Committee
Ensuring integrity in the selection of Major Sport Events

1. What has been achieved

- The Task Force continued looking into the broader process for awarding major sport events and the various risks related to it in regard to corruption and finalised in September 2022 a set of 13 “Recommendations to mitigate the corruption risks in the candidature process for major sport events”. Within these recommendations, the Task Force has endeavoured to provide a delimitation of this process and to address the potential risks and challenges that it may present during its various stages. Furthermore, an analysis was carried out based on the review of publicly available information of over 110 sports organisations’ candidature processes, which the Task Force used to develop its recommendations and to provide dedicated guidance with examples, good practices and useful references. The document is aimed to be applicable at the international and national level and is available on the IPACS website within this [link](#).
- In addition, the document “Managing Conflicts of interest in sports organisations”, originally developed in 2020, was updated and enriched with new good practice examples in this area. The updated version 2022 can be accessed [here](#).

2. Upcoming activities

The Task Force will look as a next stage to disseminate its tools and ensure that those are easily applicable at international and national level. The IPACS Bureau will also assess the need to revise the Task Force Terms of Reference in order to develop a new area of interest.

Please find all the relevant documents on the dedicated [IPACS webpage on Task Force 2](#).

IPACS Task Force 3 Report to the Steering Committee

Optimising the process of compliance with good governance principles to mitigate the risk of corruption

1. What has been achieved

- With the support of a dedicated working group composed of representatives from all the categories of the IPACS stakeholders, namely of the Council of Europe, the Association of Summer Olympic International Federations (ASOIF), the French Anti-Corruption Agency (AFA) and the Government of Brazil, the Task Force prepared the Guidelines that accompany each of the 50 Benchmark recommendations, which had been originally developed in 2020.
- As a result of this joint work, in addition to the Guidelines on Dimensions A on Transparency and B on Integrity that were finalised in 2021, Guidelines for the Dimensions C on Democracy, D on Development and Solidarity and E on Checks and Balances/Control mechanisms were endorsed by the Task Force in the course of 2022. All Guidelines (A to E) have been endorsed by the IPACS Bureau and published in 2022.
- Furthermore, the Task Force has reviewed and finalised the Introduction of the Benchmark, explaining the purpose of the Benchmark and of its Guidelines as well as the role of stakeholders.

2. Upcoming activities

As a next step, a plan for the communication and further development of the Benchmark to all IPACS stakeholders will be discussed, with a view of actively promoting this Benchmark and its Guidelines to national public authorities and to international and national sports organisations and their stakeholders.

Please find all the relevant documents on the dedicated [IPACS webpage on Task Force 3](#).

IPACS Task Force 4 Report to the Steering Committee

Enhancing effective cooperation between law enforcement, criminal justice authorities and sport organizations

1. What has been achieved

- In September 2022, the Task Force launched the preparation of a “Legislative Guide on Good Practices in Tackling Bribery in Sport” that will identify good practices and propose recommendations on the application of national legislation to cases of corruption in sport. This is a complementary Guide to the “*Tackling bribery in sport: An overview of relevant laws and standards*” publication produced by the Task Force 4 in 2021.
- In addition, the Co-Chairs have proposed a new initiative for the development of a global network that promotes and enhances the cooperation and the exchange of information and good practices among frontline anti-corruption law enforcement practitioners and representatives of sports organizations and other relevant stakeholders. The network would replace the existing IPACS Task Force 4 is provisionally entitled “the IPACS Frontline Criminal Justice and Sport (Frontrunners) Network”.

2. Upcoming activities

The Co-Chairs will look to share with the Task Force 4 the final draft of the complementary guide on the application of national legislation to cases of corruption in sport for their review and feedback.

The Co-Chairs will also aim to organizing a meeting with the Task Force in the course of 2023, in view of launching the new initiative “IPACS Frontrunners Network”.

Please find all the relevant documents on the dedicated [IPACS webpage on Task Force 4](#).