YOUR VISION FOR THE WINTER YOUTH OLYMPIC GAMES

Future Host Questionnaire – Winter Youth Olympic Games

Applicable to Preferred Hosts invited to take part in a Targeted Dialogue

January 2023
The Future Host Questionnaire contains the information that the International Olympic Committee ("IOC") requires from the Preferred Host(s) during a Targeted Dialogue for the Winter Youth Olympic Games ("YOG"). In addition to answers to questions on various topics contained in this document, a number of guarantees are requested to be provided by the Preferred Host(s) and other relevant third parties. Further information on the specific requirements for each guarantee is contained in Annex 1 (List of Guarantees) to this document.

The responses and guarantees submitted by the Preferred Host(s) during the Targeted Dialogue, together with information already obtained during the Continuous Dialogue, will be used to support the development of a report by the Future Host Commission for the Olympic Winter Games to the IOC Executive Board (EB). The EB will further assess the Preferred Host(s) and decide whether to recommend one or more Preferred Host(s) for election by the IOC Session.

It should be noted that the responses and guarantees submitted by the Preferred Host(s) will form an integral part of the Host Contract.
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I. VISION, CONCEPT AND LEGACY

The Winter Youth Olympic Games (YOG) offer a unique opportunity to their host to unite young people from across the globe in mutual understanding and respect at the world’s leading youth sports competition. The YOG create meaningful change by delivering long-lasting benefits for local, regional, and national communities, and especially for younger generations. To take full advantage of the opportunities that hosting the Youth Olympic Games can provide, clear objectives must be in place for what you want the YOG to deliver to young people and all other residents of your city, region and country.

For the Games to fulfil their mission to be truly sustainable, these objectives must align with existing long term socio-economic development plans and strategies for youth and sports. Furthermore, your YOG concept must be based on the use of only existing and temporary venues. We encourage hosts to consider innovative alternatives to new venues, including venues outside the host region or country, if no suitable local facility exists.

In addition to inspiring local communities, a strong vision for the YOG can inspire millions of young people internationally and be a showcase to the world. Your YOG project should have a common thread to inspire legacy and engagement projects, running through the lead-up to the Games, during Games-time and beyond.

1.1 Vision

Describe your vision for the Winter Youth Olympic Games. What is the unique story of your edition of the YOG?

1.2 Impact and legacy

The YOG can be a transformative event for a city/region/country. What concrete long term economic, social and environmental benefits and youth and sport legacies would hosting YOG bring to your city/region/country?

By youth and sport legacy, we mean all initiatives and programmes that:

- bring and/or retain more young people into organised and competitive sport;
- promote movement and physical activity, as in “more active, healthy lifestyles” to young people in general;
- address specific youth-related issues such as youth unemployment, dependencies (alcohol, drugs, social media), sexual health, interpersonal violence, harassment and abuse (both on- and off-line);
- promote youth participation, youth empowerment, youth gender equality, diversity and inclusion (giving young people a stronger voice in politics and decision-making, ensuring gender-equal access to opportunities and equal opportunities to young people from minorities (LGBTQI, immigrants, etc.));
- focus on any other youth-related matters such as education, health and well-being (including mental health), safe sport, dual career management and staying safe online;
- promote innovation in delivering sports events.
Provide an overview of your legacy programme, including:

- priority themes, targets, timescales and monitoring of the legacy objectives
- potential funding sources including an explanation on how the funding will be secured for the implementation of the legacy programmes and their continuation in the post-YOG period
- proactive communication and public engagement strategy

Please consider that those legacy outcomes would be delivered through the whole lifecycle of the project, including in the years leading up to the YOG. Please also explore the possibility of further building on legacies and benefits from previous Olympic events or major sport events hosted in your territory.

In addition, indicate how the YOG will contribute to the development of the Olympic sports and the Olympic values in your city/region/country.

1.3 Alignment with city/regional vision and objectives

Explain the strategic rationale for hosting the YOG in terms of your city/region's long-term vision and objectives.

Explain the alignment of your YOG concept with your existing youth and sport development strategies at the national and local levels.

- Please list the authorities/bodies/actors leading the implementation of these youth strategies, and explain how you would engage with them in the context of the YOG.

1.4 Venue master plan

**YOG concept**

Your YOG concept must be based on the use of only existing or temporary venues, with the flexibility to propose venues outside the host city/region and even outside the host country. If not, all the venues exist in your city/region/country, you are invited to discuss options for the particular sport(s)/discipline(s) with the IOC.

Outline your proposed Winter Youth Olympic Games Venue Master Plan by:

A) Describing:
- the rationale for the selection of competition and non-competition venues
- the key differentiators or characteristics of your Games concept
- how your plan aligns with your sustainability and legacy ambitions
B) Providing a concept map for the Winter Youth Olympic Games. This should be a map of your city/region on which your proposed project is superimposed, thus giving a complete visual overview of your project.

Instructions for the concept map:

The map should be no larger than A3 with the graphic scale used clearly indicated, showing your project superimposed over the city/region.

The map should include all key YOG venues and major infrastructure, including:

- Proposed competition venues
- Festival sites
- Medal plaza(s) – if applicable
- Opening/Closing Ceremony venue(s)
- Youth Olympic Village(s)
- Olympic Family Hotel(s)
- Main Press Area / International Broadcast Centre
- Main transport infrastructure (airport(s), motorways, train/metro lines, etc.)

C) Providing the list of:

- proposed competition venues (as shown on the concept map).
- proposed non-competition venues (as shown on the concept map).
- alternative venue options available in your city/region (one venue per sport/discipline if applicable).

Information provided on the competition venues must include:

- Sport/discipline
- Gross seating and standing (where applicable) capacities (including temporary seating) of competition venues
- Current use of each venue
- Games time warm-up capacity (if required for the sport/discipline)
- Distance from the Youth Olympic Village(s)
- Distance from the public transport hub
- Venue ownership,

*Use the table in Annex 2 to provide your response to point C*
1.5 Transport infrastructure and strategy

Based on your general YOG concept, and considering your city, regional, and national transport systems, provide a general overview of your YOG transport strategy.

- Describe your objectives, as well as the general mobility concepts for athletes, officials and spectators.
- Provide a diagram to explain the different transport modes between venue clusters.
- List the authorities that will be responsible for transport operations and traffic command and control.
- Define the specific responsibilities of the aforementioned authorities and how they will be able to ensure the required operations and coordination during the period of the YOG.
- Describe how you would integrate sustainability into the planning and operation of transport and logistics for the YOG, including reference to different vehicle and fuel types, use of public transport and soft travel modes, and accessibility provisions.

1.6 Event delivery capability

Do you have any existing event delivery capability with experience in hosting major events (sport, multi-sport and non-sport)? For sport events, please list applicable sports/ disciplines, with a short description of the relevant event delivery experience in the region.

1.7 Dates of the YOG

State your proposed dates for hosting the Winter Youth Olympic Games and specify your reasons for choosing this period and this duration (particular consideration should be given to the sports competition calendar and athlete experience).
II. YOG EXPERIENCE

The primary goal of the YOG is to organise high-level sport competitions, while maximising opportunities to educate and engage with young athletes and the local young people, inspiring them to play an active role in their communities.

Athlete experience is at the heart of the YOG. The event is a crucial educational step on the participants’ career path, enabling them to enhance their long-term athletic development and employment opportunities both inside and outside the sporting arena. The Youth Olympic Games are centred on a “Compete, Learn & Share” experience that is delivered in a purpose-driven sports festival format. It strives to reach and engage the young athletes by integrating sport with an education programme and cultural activities, to enable them to learn about the Olympic values, explore different cultures, develop skills to become true ambassadors of sport, and improve training methods and performance.

Engagement programmes targeting local young people and their families should also be developed by the host in the lead up to and during the YOG. These programmes take the form of a festival and cover a wide range of activities such as sports initiations, schools programmes, live concerts, art performances, mass events and city celebrations. Local young people are encouraged to take an active role in the delivery of the festival, making the YOG an event for young people, made by young people.

2.1 Athlete experience

How will you ensure a unique and exciting overall experience for athletes?

- Consider pre-YOG promotion of sports on the YOG programme.
- Consider athlete education, including career programmes/skills development for young people.
- Consider the knowledge of volunteers/involvement of National Federations and clubs.
- Consider the competition experience (full stadiums approach/knowledgeable fans/atmosphere/sports presentation/entertainment).
- Consider the athlete experience during the Opening and Closing Ceremonies of the YOG, plus the medal ceremonies.
- Consider how to celebrate the gathering together of the youth of the world.
- Consider event delivery innovation (new sports format, etc.).
2.2 Protecting clean athletes

Describe your anti-doping arrangements and the measures you will take to protect clean athletes.

- Indicate whether there is a WADA-accredited laboratory in your city, region or country.
- Describe your existing National Olympic Committee ("NOC")/National Anti-Doping Organisation anti-doping education programmes and explain how you would further develop these programmes in the context of the YOG to raise awareness about clean sport.

Describe any proposed arrangements to ensure that the integrity of sport is fully protected with regard to all betting activities on the YOG or manipulation of competitions.

- Explain the measures that the government authorities will take to facilitate relations between the IOC and all competent law enforcement agencies, the national authorities in charge of sports integrity and/or gambling on sport and the national betting operator(s).
- Describe any plans to create education and awareness programmes to prevent the manipulation of competitions.

2.3 Youth Olympic Village(s)

- Describe your concept(s) for the Youth Olympic Village that will accommodate the young athletes and NOC team delegations including, sleeping, dining, athlete education space and other facilities. Please specify the type of accommodation you will be using for the Youth Olympic Village (e.g., existing university campus, existing hotels or planned development) and specific requirements/arrangements for safely accommodating young athletes.
- Indicate whether there are any plans to build or upgrade sites that will be required to deliver the Youth Olympic Village in accordance with your concept. If so, indicate the nature of these works, and which authorities (national, regional, city, etc.) will be responsible for planning, financing and constructing new and upgraded sites. Use the table in Annex 3 to provide your response.
- Indicate the estimated maximum price per person and per day for full board at the Youth Olympic Village (in 2028 USD value) and describe how this maximum price has been determined, clearly specifying all the direct and indirect costs included in this price.
- Provide further information on the residential housing concept of your Youth Olympic Village, including:
  - Number of available beds
  - Number of single rooms, double rooms and rooms of other configurations
• Average surface area (m² wall to wall) of single rooms, double rooms and rooms of other configurations
• Average and maximum bed-to-bathroom ratios (where “bathroom” includes at a minimum one shower, one washbasin and one toilet)
• Venue ownership

*Use the table in Annex 3 to provide your response.*

• Provide further information on the layout of the Youth Olympic Village concept, including:
  • Planned number of dining halls
  • Total surface area (m²) and the number of seats in each dining hall
  • Facilities devoted to the Athlete Education Programme

*Use the table in Annex 3 to provide your response.*

2.4 Spectator and fan experience / community engagement

Describe the specific strategies you will implement to support an exceptional spectator and fan experience, on site and digitally, with a focus on young audiences.

2.5 Youth engagement

What programmes and initiatives do you envisage to build youth engagement in your city, region, and country in the lead-up to and during the Games?

Please describe your concept for:

• Festival and cultural events
• Educational programmes involving local schools and universities to promote sport and healthy lifestyles, plus the Olympic values, to local young people and their entourage
• Other engagement and awareness-raising activities for young audiences (e.g. on climate change, the environment, human rights, gender equality and inclusion)
III. SUSTAINABILITY

Sport has been recognised by the United Nations (UN) as an important enabler of sustainable development. As one of the five themes of Olympic Agenda 2020+5, the IOC's roadmap for the future, sustainability is a key priority for the Olympic Movement.

As the owner of the Youth Olympic Games, the IOC works with the Preferred Host(s) to ensure that sustainability – understood to cover the environment, gender equality, diversity and inclusion, and human and child rights - is addressed as a strategic topic in every aspect of the project from the dialogue phase, until and after the delivery of the YOG.

Furthermore, future hosts are invited to leverage the unique platform provided by the YOG to engage the world’s young people and to reflect and promote their interests and concerns around sustainability.

3.1 Sustainability ambitions

Describe your level of ambition in terms of sustainability and what you want to achieve across the environmental, gender equality, diversity and inclusion and human rights dimensions.

3.2 Training and awareness

How do you intend to build awareness and understanding of sustainability among the YOG Organising Committee (YOGOC) staff and, and any others who may need to understand the sustainability requirements (environment, gender equality, diversity and inclusion and human rights), and of their roles in implementing those requirements?

3.3 Sustainable sourcing and circular economy principles

The sourcing of products and services and management of material resources over their lifecycle.

Please describe how:

- environmental, gender equality, diversity and inclusion and human rights considerations will be integrated into the procurement process for all supply, sponsorship and licensing deals required for the YOG;
- you will minimise the production of waste;
- your purchasing, contracting, and partnering (supply, sponsorship, and licensing) will create a positive impact on the environment, communities and the people involved in the production of goods and services and will incorporate circular economy principles;
- you will manage effectively and on an ongoing basis any possible negative impacts on people, communities, and the environment, articulating specifically your due diligence process and reporting mechanisms.
3.4 Environmental dimension

**Climate**
Describe how you would develop a carbon management strategy to measure, minimise, manage and mitigate impacts of greenhouse gas emissions during the YOG preparations and at Games time.

**Water resources and artificial snow facilities**
Water resource management in mountain zones is critical for the sustainability of the Winter YOG.
Using Annex 4, please provide information on:
- the water supply and demand of your city/region and surrounding areas.
- existing and planned snow-making facilities (for each cluster of snow venues).

**Infrastructure and natural sites**
The sustainable development and operation of indoor and outdoor sites, including non-competition venues and support, and administrative infrastructure required for the Games.

Describe your approach in relation to:
- conservation and enhancement of biodiversity and cultural heritage
- sustainable design and construction standards
- the use of renewable energy and resource-efficient infrastructure

3.5 Human rights (including child rights)

Describe how you will seek to ensure that the YOG do not cause, contribute or are linked to negative human rights impacts, in line with the expectations set forth by the UN Guiding Principles on Business and Human Rights and the UN Convention on the Rights of the Child.
Specifically, please explain:

**Due diligence and risk assessment**
Explain the human rights and child rights due diligence process that you intend to establish in order to:
- identify any human and child rights impacts;
- act on those impacts;
- track the effectiveness of your measures;
- communicate publicly about this.

Elaborate on how you will consult and involve affected stakeholders, expert groups and civil society organisations to inform the process.
Vulnerable communities and populations and mitigation measures
Describe what measures you intend to put in place to prevent negative human and child rights impacts on or related to:

- athletes
- supply chain and contractors’ workers
- YOG workforce and volunteers
- spectators, including young spectators
- local communities (including any specific measures to prevent impacts on Indigenous communities and any displaced or vulnerable communities)
- journalists and human rights defenders
- women and LGBTQI people in contexts where their rights may not be fully recognised under national law, or where high levels of violence and discrimination may exist against them

Grievance mechanisms and access to remedy
- How will you ensure accessible and effective resolution of complaints and incidents related to human rights, in line with internationally recognised human and child rights standards, during the YOG lifecycle?

3.6 Gender equality, diversity and inclusion:
Describe how you will mainstream gender equality across the lifecycle of the YOG, not only to organise gender-equal YOG, but to leverage them to promote gender equality, inclusion and diversity across wider society.

More specifically, please specify:

- **Mainstream gender equality**
  How will you institutionalise a gender-equal approach within the YOGOC and integrate it into the overall YOGOC strategy?

- **Gender equal governing bodies**
  How do you plan on reaching gender balance in your leadership and workforce?

- **Equal and fair portrayal**
  How will you engage the YOGOC staff to ensure that communication around the Games is gender equal and fair?

Useful resources: [IOC Portrayal Guidelines](#)
IV. GOVERNANCE AND FUNDING

The IOC entrusts the organisation of the YOG to the NOC of the host country and to the host city/ies/region(s). For that purpose, the NOC and the host form a Youth Olympic Games Organising Committee which, from the time it is constituted, will become a party to the Host Contract and communicate directly with the IOC. The IOC and the Olympic Movement will be the trusted partners of the YOGOC, integrating the experience and expertise from previous editions of the YOG. Effective planning and delivery of the YOG require a governance structure that includes the active involvement of, among others, municipal, regional and national authorities and non-governmental organisations. It is essential to establish clear roles and responsibilities and to foster solid partnerships between all levels of government and all YOG stakeholders. Specific consideration should be given to clearly defining the operational and financial roles and responsibilities.

The YOGOC is also responsible for securing the funding for the Games. The YOG Organisation Budget covers the operational costs related to the delivery of the event, such as sports competitions, workforce, transport and technology. The YOCOG budget must be aligned with the split of responsibilities as defined in your governance model.

4.1 Overall YOG governance

Identify the key organisations, institutions, authorities and/or other stakeholders (as per the list below) that will be responsible for the planning and delivery of the YOG.

Organisations/institutions/authorities and stakeholders to be considered include:

- National government ministries/agencies/bodies
- City/region government authorities
- Competent authorities responsible for transport operations
- Public and/or private organisations that will be involved with security for the YOG
- Public and/or private organisations that will be involved with accommodation (including for the NOC team delegations and YOG facilities)
- Interest groups, including non-governmental organisations, community groups and the private sector, consulted throughout the YOG planning and delivery on sustainability and legacy.

*Use Annex 5 to provide your response.*
Describe the support they will provide the and specific responsibilities of each entity in the planning and delivery of the YOG, including consideration for their relationship with and support to the YOGOC (which will be created in accordance with the Host Contract).

- Identify the specific responsibilities (including financial where applicable) of each entity and how they will be integrated and coordinated, both among themselves and with the YOGOC, throughout the YOG planning and delivery.
- Clarify the legal form (private/public nature) and describe the structure of the YOGOC.
  - Specify the YOGOC strategy to empower young employees and to make sure that young leaders are represented at every level of the governance structure.
- Describe the structure of governance for your YOG project, including reference to non-governmental organisations, community groups and the private sector.
- Describe the post-YOG governance (including funding sources) of youth sport initiatives and programmes.

4.2 Host Contract signatories

List the proposed signatories of the Host Contract and the planned split of roles and responsibilities.

4.3. YOG Organisation Budget

Using the budget template in Annex 6, provide a high-level Organisation Budget for the Winter Youth Olympic Games in the local currency and in USD in 2028 values. Please indicate the USD/local currency exchange rate and inflation rate (where applicable) used in preparing the budget and the relevant source of information (e.g. IMF, OECD or National Statistical Agency).

The YOG Organisation Budget should cover the lifetime of the YOGOC (from creation to dissolution), and should incorporate all revenues and operational costs for the organisation of the Youth Olympic Games, aligned with the split of responsibilities (delivery and financial) as described in the other sections of this questionnaire.

Any upgrades to existing infrastructure or investments in the development of pre- and post-Games legacy projects should not be included in the Organisation Budget, as they are part of the long-term development plans and vision of the host city/region.
4.4. Additional Financial Information

In addition to the Organisation Budget table referenced above, the Preferred Host(s) is/are requested to submit detailed explanations of their budget development and assumptions in English, in an electronic format (as part of Annex 7). Where tables are used, please provide them electronically in Excel format.

While no set format is requested, the IOC wishes to put forward the following guidelines for the development of the Additional Financial Information documentation:

1. The figures provided in the budget template should be supported by clear explanations detailing the assumptions and key cost drivers (where applicable) for all budget line items.
2. In the areas where an important part of the services is to be provided by public authorities or other stakeholders, the Preferred Host(s) is/are requested to provide information on:
   - What is assumed and included in the Organisation Budget
   - What will be covered by the public authorities or other entities, which is further supported by the relevant guarantees (see Annex 1)

Traditionally the main areas which are supported by public entities or other stakeholders include venue upgrades (where applicable), venue operations and relevant venue equipment (sport, Field of Play preparations and other venue equipment), transport, security including cybersecurity, medical, engagement and other cultural / educational activities.

It is important to demonstrate that there is an agreement on the scope and split of responsibilities (including financial responsibilities) with the related parties.

4.5. Taxes

Describe the various types of taxes (direct and indirect) which are currently levied in your country at all levels of government (national, regional and/or local) which may have an impact on the YOGOG budget.
V. INSTRUCTIONS FOR PREFERRED HOST SUBMISSION

Main Submission

Please provide the IOC with 10 USB sticks containing:

- A separate submission in English and French in A4 format (PDF) on each USB key.
- Maximum 25 pages each for the English and French versions (excluding all charts and maps, cover pages, tables of contents and other chapter markers).
- The USB sticks should also contain separately all tables in Excel format (as specified in the Technical Annexes), all maps and other documents in PDF format.
- Create a folder for each theme with the relevant documents.

Guarantees

Guarantees are to be submitted separately as originals (one set of copies in English) plus in electronic format (3 separate USB sticks). Please clearly reference the guaranteed number on each guarantee.
VI. ANNEX 1: LIST OF GUARANTEES TO BE SUBMITTED DURING TARGETED DIALOGUE 2028

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<th>G1</th>
<th>Legal undertaking</th>
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Provide a guarantee by (i) each of the proposed signatories of the Host Contract (i.e. the city(ies) and/or region(s) (as applicable) and the National Olympic Committee of the Host Country) as well as (ii) the National Government of the Host Country containing the following text.

In case it is proposed that any other authority or party is a signatory of the Host Contract, and the IOC has confirmed its agreement with such a proposal, such authority and/or party must also provide the same undertaking.

**QUOTE**

“In the context of the Targeted Dialogue to host the 5th Winter Youth Olympic Games in 2028 (the “YOG 2028”), the [City/Region] of [...] (the “Host”)/National Olympic Committee of [...] (the “NOC”)/National Government of [...] (the “National Government”) confirms and agrees the following:

1. The [Host/NOC/National Government] guarantees to respect the Olympic Charter, including the Fundamental principles of Olympism as expressed therein and the IOC Code of Ethics, including the Rules of Conduct, in all discussions with the IOC Future Host Commissions and all activities related to their project to host the YOG 2028.

2. The [Host/NOC/National Government] is aware of the contract for the organisation of the YOG 2028 which shall be executed with between the International Olympic Committee (the “IOC”), the [City/Region] of [...] (the “Host”) and the National Olympic Committee of [...] (the “NOC”) (such contract, including all annexes and other commitments and documents forming part thereof, being referred to herein as the “Host Contract”) and confirms that the Host and the NOC are prepared to execute such Host Contract without reserve or amendment in case they are elected as Host of the YOG 2028.

3. The [Host/NOC/National Government] confirms that there is no legal obstacle to the performance by the Host, the NOC and the Youth Olympic Games Organising Committee (to be created in accordance with the Host Contract; the “YOGOC”) of their...
obligations pursuant to the Host Contract and, more generally, to the organisation of the YOG 2028 in the Host’s territory and the Host Country in accordance with such contract.

4. During the Targeted Dialogue to host the YOG 2028, the [Host/NOC/National Government] confirms that the Host and the NOC will refrain from becoming a party to or approving or consenting to any act, contract, commitment or any other action contrary to or which might affect any of their obligations pursuant to the Host Contract. Should the Host and/or the NOC have already entered into or approved or consented to a commitment which would be in conflict with, jeopardise, prevent or make impossible the fulfilment of any provision of the Host Contract, the Host and the NOC shall:

a. bring such commitment to the attention of the IOC in writing without undue delay;

b. declare that all such commitments shall be neither enforced nor enforceable vis-à-vis the IOC and that such commitments shall be deemed, as regards the IOC and any party with which the IOC may enter into an agreement with respect to the YOG 2028, to be null and void, unless specifically requested and/or approved in writing by the IOC; and

c. that they will take all steps necessary to terminate or cause to be terminated all such commitments which would be contrary to the obligations stipulated in the Host Contract.

5. The [Host/NOC/National Government] acknowledges that its full support to the YOGOC and its good faith cooperation with the IOC and other Olympic stakeholders (e.g. National Olympic Committees, International Federations, marketing partners, host broadcaster, media rights holders and service providers), constitute essential conditions for the successful planning, organising, financing and staging of the YOG 2028 in accordance with the requirements of the Host Contract. Accordingly, the [Host/NOC/National Government] guarantees that it will take all necessary measures in its competence (including where applicable through the adoption and implementation of any temporary regulatory measures, as may be necessary) to this effect and in order for the Host, the NOC and the YOGOC to fulfil all their obligations under the Host Contract and other relevant agreements referred to therein.

6. The [Host/NOC/National Government] guarantees that competent authorities will ensure the following:

a. all accredited persons holding a Youth Olympic Identity and Accreditation Card and in possession of a valid passport or other official travel documents, shall have the right to enter the Host Country and be able carry out their YOG 2028-related
activities in the Host Country for a period of at least one month before the opening of the YOG 2028 until at least one month after the closing of the YOG 2028; and

b. the issuance of entry visas and work permits to YOG 2028-related personnel requiring to perform certain Olympic functions in the Host Country in an expedited and simplified manner and without any fees or similar charges being payable in the Host Country.

7. The [Host/NOC/National Government] agrees to take all necessary measures in its competence so that, in all activities related to the organisation of the YOG 2028 in the Host's territory and the Host Country:

a. the Olympic Charter, including the fundamental principles of Olympism and the IOC Code of Ethics is respected and in particular any form of discrimination with regard to a country or a person on grounds of race, colour, sex, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status is prohibited;

b. human rights are protected and respected and any violation of human rights is remedied in a manner consistent with international agreements, laws and regulations applicable in the Host Country and in a manner consistent with all internationally-recognised human rights standards and principles, including the United Nations Guiding Principles on Business and Human Rights, applicable in the Host Country;

c. any act involving fraud or corruption is prevented or remedied, in a manner consistent with any international agreements, laws and regulations applicable in the Host Country and all internationally recognised anti-corruption standards applicable in the Host Country;

d. any international agreements, laws and regulations applicable in the Host Country, with regard to planning, construction, protection of the environment, health and safety, labour and working conditions and cultural heritage are respected;

e. the security of all persons involved and the safe and peaceful celebration of the YOG 2028 are guaranteed, including the efficient prevention and addressing any type of security threats related to the YOG 2028, including with regard to physical and cyber security (concerning without limitation accredited persons and all YOG 2028 related information and telecommunication services and infrastructure);
f. there is no restriction on the freedom of the media to provide independent news coverage of the YOG 2028 and related events, on the editorial independence of the material broadcasted or published by the media or on the right of YOG 2028 participants and spectators to access and use major websites and social media services;

g. the Olympic Symbol and other Olympic Properties (as defined in the Olympic Charter) benefit from adequate and continuing legal protection;

h. there is no involvement in, and no support of, any sport betting and/or manipulation of competitions in relation to the YOG 2028; and

i. cooperation and sharing of information with the IOC as well as, where relevant, other Olympic stakeholders are guaranteed, as required in order to protect the integrity of the YOG 2028 by preventing, investigating and sanctioning doping, manipulation of competitions and other breaches of the IOC Code of Ethics or applicable laws.

This undertaking shall be governed by the laws of Switzerland, excluding the principles of conflicts of laws. Any dispute arising in connection with this undertaking, shall be definitively settled by the Court of Arbitration for Sport in Lausanne, pursuant to the Code of Sports-related Arbitration. The arbitration shall take place in Lausanne and the procedure shall be conducted in English.

[SIGNATURES]

UNQUOTE
### G2

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<th><strong>Guarantee of support and collaboration by relevant public authorities and entities OTHER than the Host, the NOC and the National Government</strong></th>
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<tr>
<td>Provide a guarantee by any relevant authorities or other entities (other than the Host, the NOC and the National Government of the Host Country) that will be involved in the organisation of the YOG 2028, with the following text:</td>
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<tr>
<td><strong>QUOTE</strong></td>
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<td>“In the context of the Targeted Dialogue to host the 5th Winter Youth Olympic Games in 2028 (the “YOG 2028”), the [...] (the “Guarantor”) confirms and agrees the following:</td>
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<tr>
<td>1. The Guarantor supports the project of the [City/Region] of [...] (the “Host”) and the National Olympic Committee of [...] (the “NOC”) to host the YOG 2028 and, in case the Host and the NOC are elected as host of the YOG 2028, agrees to fully support to the Host, the NOC and the Youth Olympic Games Organising Committee (the “YOGOC”). The Guarantor agrees to cooperate in good faith with the Host, the NOC, the YOGOC as well as with the IOC and other Olympic stakeholders (e.g. National Olympic Committees, International Federations, marketing partners, host broadcaster, media rights holders and service providers), as necessary for the successful planning, organising, financing and staging of the YOG 2028 and for the Host, the NOC and the YOGOC to fulfil all their obligations pursuant to the Host Contract;</td>
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<td>2. The Guarantor will take all necessary measures in its competence so that, in all activities related to the organisation of the YOG 2028 in the Host’s territory and the Host Country:</td>
</tr>
<tr>
<td>a. the Olympic Charter, including the fundamental principles of Olympism and the IOC Code of Ethics is respected and in particular any form of discrimination with regard to a country or a person on grounds of race, colour, sex, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status is prohibited;</td>
</tr>
<tr>
<td>b. human rights are protected and respected and any violation of human rights is remedied in a manner consistent with international agreements, laws and regulations applicable in the Host Country and in a manner consistent with all internationally-recognised human rights standards and principles, including the United Nations Guiding Principles on Business and Human Rights, applicable in the Host Country;</td>
</tr>
</tbody>
</table>
c. any act involving fraud or corruption is prevented or remedied, in a manner consistent with any international agreements, laws and regulations applicable in the Host Country and all internationally recognised anti-corruption standards applicable in the Host Country;

d. any international agreements, laws and regulations applicable in the Host Country, with regard to planning, construction, protection of the environment, health and safety, labour and working conditions and cultural heritage are respected;

e. the security of all persons involved and the safe and peaceful celebration of the YOG2028 are guaranteed, including the efficient prevention and addressing any type of security threats related to the YOG 2028, including with regard to physical and cyber security (concerning without limitation accredited persons and all YOG 2028 related information and telecommunication services and infrastructure);

f. there is no restriction on the freedom of the media to provide independent news coverage of the YOG 2028 and related events, on the editorial independence of the material broadcasted or published by the media or on the right of YOG 2028 participants and spectators to access and use major websites and social media services;

g. the Olympic Symbol and other Olympic Properties (as defined in the Olympic Charter) benefit from adequate and continuing legal protection.

h. there is no involvement in, and no support of, any sport betting and/or manipulation of competitions in relation to the YOG2028; and

i. cooperation and sharing of information with the IOC as well as, where relevant, other Olympic stakeholders are guaranteed, as required in order to protect the integrity of the YOG 2028 by preventing, investigating and sanctioning doping, manipulation of competitions and other breaches of the IOC Code of Ethics or applicable laws.

This undertaking shall be governed by the laws of Switzerland, excluding the principles of conflicts of laws. Any dispute in connection with this undertaking, shall be definitively settled by the Court of Arbitration for Sport in Lausanne, pursuant to the Code of Sports-related Arbitration. The arbitration shall take place in Lausanne and the procedure shall be conducted in English.

[SIGNATURES]

UNQUOTE
### YOG 2028 delivery guarantee

Provide guarantees from the National Government and/or other competent national, regional and/or local authorities or other third parties, covering a potential shortfall of the Youth Olympic Games Organising Committee ("YOGOC"), guaranteeing their financial contribution to the YOGOC budget and ensuring that the YOGOC can deliver the 5th Winter Youth Olympic Games in 2028 in accordance with the Host Contract's requirements and meet all of its financial obligations.

Such guarantees must include specific confirmation of:

(i) the funding amount allocated to the YOGOC budget in 2028 values (and with the same calculation methodology as applied in the YOGOC’s budget);

(ii) the mechanism for transferring the committed funds to the YOGOC; and

(iii) the applicable responsibilities and mechanism to cover a potential shortfall in the YOGOC budget.

### Guarantee for the provision of public services

Provide guarantees from the National Government and, if applicable, from other competent national, regional and/or local authorities involved in the organisation of the 5th Winter Youth Olympic Games in 2028 confirming

(i) the type of public services the different authorities will provide and provide a list thereof; and

(ii) whether public services will be made available at no cost to the Youth Olympic Games Organising Committee (YOGOC) or whether a contribution from the YOGOC would apply.
<table>
<thead>
<tr>
<th>G5</th>
<th>Guarantee regarding accommodation</th>
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<tbody>
<tr>
<td></td>
<td>Provide a guarantee from each owner and/or operator of hotels and other accommodation facilities (such as villages, apartments, etc.) confirming availability and conditions for all YOG 2028 stakeholder groups, including:</td>
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<tr>
<td></td>
<td>(i) room availability (from 14 nights prior to the Opening Ceremony of the YOG 2028 until 2 nights after the Closing Ceremony of the YOG 2028);</td>
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<tr>
<td></td>
<td>(ii) room rate in USD 2028 value (from 14 nights prior to the Opening Ceremony of the YOG 2028 until 2 nights after the Closing Ceremony of the YOG 2028);</td>
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<tr>
<td></td>
<td>(iii) timelines and financing of hotel upgrades, if applicable;</td>
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<td></td>
<td>(iv) price control mechanism / formula for services other than room rates;</td>
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<td></td>
<td>(v) fixed rates for function room space; and</td>
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<tr>
<td></td>
<td>(vi) the obligation to transfer the terms of the guarantee(s) provided to future owner(s) in case of sale in the run up to or during the YOG 2028.</td>
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<td></td>
<td>A template is provided by the IOC.</td>
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</tbody>
</table>
**Guarantee regarding venues**

Provide a guarantee from each owner and/or operator of all key venues planned to host competitions and other events taking place in the 5th Winter Youth Olympic Games in 2028 (the “YOG 2028”) confirming the following:

(i) the availability of the venues to the Youth Olympic Games Organising Committee (the “YOGOC”) for the purposes of the YOG 2028 and the key financial terms for such availability (including any related venue services and equipment made available to the YOGOC);

(ii) the compliance with the YOG 2028 contractual framework (including the exclusive rights granted to Olympic commercial partners);

(iii) the right for the YOGOC to control spectator access, broadcast, security and commercial branding and activities in and around the venues;

(iv) the control of commercial rights by the YOGOC in relation to existing or hereafter developed venues for the YOG 2028 (including but not limited to the terms and conditions listed in the “Clean Venue Appendix”, shared with the Host and the National Olympic Committee of the Host Country) for the period the YOGOC has control of the venue, including any test events;

(v) the timelines and financing of venues upgrades, if applicable; and

(vi) the obligation to transfer the terms of the guarantee(s) provided to future owner(s) in case of sale in the run up to or during the YOG 2028.

A template is provided by the IOC
G7

Guarantee regarding the fight against doping

Provide a guarantee from the National Government and any other competent authorities of the Host Country containing the following text:

QUOTE

[...] (the “Guarantor”) confirms and guarantees the following:

(a) the World Anti-Doping Code and the IOC Anti-Doping Rules (which are based on the World Anti-Doping Code) will apply upon the occasion of the 5th Winter Youth Olympic Games in 2028 (the “YOG 2028”); and

(b) all necessary measures will be taken to ensure the following:

i. the National Anti-Doping Organisation is compliant with the World Anti-Doping Code;

ii. the National Anti-Doping Organisation possesses the resources, experience and expertise to deliver doping control programmes and commits to supporting the Youth Olympic Games Organising Committee with advice, personnel training and resources as prescribed by the World Anti-Doping Agency (WADA);

iii. cooperation and sharing of information between the sports authorities and the public authorities (police, customs) in relation to the fight against doping and to implement the commitments of the Host Country under the UNESCO Convention against Doping in Sport and the World Anti-Doping Code; and

iv. the respect of all other arrangements specified by WADA and the IOC in relation to the anti-doping regime leading into and during the YOG 2028.

[SIGNATURES]

UNQUOTE

G8

Guarantee regarding transport

Provide a guarantee from the competent authorities in charge of transport and traffic command and control in which such authorities guarantee to ensure the required operations and coordination during the period of the 5th Winter Youth Olympic Games in 2028.
<table>
<thead>
<tr>
<th>G9</th>
<th><strong>Guarantee regarding infrastructure</strong></th>
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<tr>
<td></td>
<td>Provide a guarantee from the competent authorities regarding the delivery of (i) power, (ii) telecommunications infrastructure, (iii) fixed and mobile telecommunication capacity as well as (iv) frequencies, in an appropriate level and quality to meet the needs of the 5th Winter Youth Olympic Games in 2028, accompanied by corresponding support services.</td>
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</table>

*In addition to the above-mentioned list of Guarantees, additional guarantees, commitments and/or undertakings from any other parties, stakeholders, authorities and/or other entities involved in the organisation and delivery of the 5th Winter Youth Olympic Games in 2028 (YOG 2028) may be provided in order to evidence their support and commitments towards the project to host the YOG 2028.*
VII. TECHNICAL ANNEXES

- Annex 2 - Venue Master plan Winter YOG (Table provided separately)
- Annex 3 - Youth Olympic Village (Table provided separately)
- Annex 4 - Water Resources - Artificial Snow Making Facilities (Table provided separately)
- Annex 5 – YOG Governance (Table provided separately)
- Annex 6 – Organisation Budget Template - Winter YOG (Table provided separately)
- Annex 7 – Additional Financial Information